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S.à r.l. or SAS?

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The private limited liability company (société à responsabilité limitée or S.à r.l.) is, by number, the most widely used form of companies in Luxembourg. With the introduction of the simplified public limited liability company (société par actions simplifiée or SAS) within the Luxembourg legal framework, the question as to whether the SAS may become a credible alternative to the S.à r.l. arises.

Inspired by the French market, the SAS is characterised by a very high degree of flexibility and a very limited level of statutory prescription, notably as regards its mode of governance which can be tailored to the shareholders' needs. Another advantage of the SAS is the ability to include specific clauses in its articles of association aimed at regulating shareholder relations, thereby stabilising the control of the company. The SAS is also less regulated than the S.à r.l. in terms of share transfer restrictions, shareholders exclusion and standstill provisions. Contrary to similar provisions in a shareholders' agreement, such clauses are binding upon third parties if provided for in the articles of association.

The purpose of this client briefing is to highlight the main characteristics and differences between the S.à r.l. and SAS.

private limited liability company	simplified public limited liability company
yes	yes
no but eligible for US tax purposes	no
1 to 100	1 to unlimited

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- public record - share register can be inspected by any shareholder	- no disclosure requirements of the shareholders - share register can be inspected by any shareholder
articles of association - notarial deed required	articles of association - notarial deed required
- full publication of the articles of association and amendments - annual accounts - details on managers - details on shareholders	- full publication of the articles of association and amendments - annual accounts - details on chairman and of directors (if any)
EUR 12,000	EUR 30,000
- new shares are issued at the nominal value or, in the absence thereof, at par value - shares with different nominal value can be issued	- new shares are issued at the nominal value or, in the absence thereof, at par value - shares with different nominal value can be issued - shares without nominal value for a subscription price below their accounting par value can be issued in certain circumstances
fully paid up	partially paid up: at least 25% of the shares
in cash, in kind or by way of sweat equity (<i>apports en industrie</i>)	- in cash or in kind - contributions in kind are subject to a valuation report from an independent auditor (no valuation report is however required in the case of a contribution of a receivable held by the holder of the debt instrument against the company)
limited to the amount paid-up /committed authorised share capital permitted	limited to the amount paid-up /committed authorised share capital permitted
(subject to limitations if new shares	(subject to limitations if new shares

are issued to a non-shareholder of a	are issued to a nor-shareholder of a
S.à r.l.)	S.à r.l.)
registered shares	bearer or registered shares or dematerialised form
may not be issued	may be issued subject to specific conditions
may be issued	may be issued
may be issued – economic and voting	may be issued – economic and voting
rights freely determined in the articles	rights freely determined in the articles
of association	of association
cannot be issued	free shares can be issued to limited beneficiaries (notably to employees and management)
no	exercise period for preferential subscription rights limited to 14 days minimum
not freely transferable to non- shareholders	- freely transferable - rules relating to the transfer of shares can be freely set out in the articles of association, e.g. prior consent of the shareholders, right of preemption, tag- along, drag-along, etc.
no specific provisions but transfer of shares to non-shareholders can only be made with the approval of 75 % of the share capital (possibility to decrease the majority to 50%)	- lock-up clauses are valid provided that they are limited in time - approval and pre-emption clauses are valid provided that the non-transferability period starting from the date of a transfer approval request or the invitation to exercise pre-emptive rights do not exceed 12 months
valid but subject to limitations (transfer of shares to non- shareholders can only be made with the approval of 75 % of the share capital (possibility to decrease the	validity of arrangements organizing the transfer of shares that do not have as sole purpose the control of participation in profits and losses

majority to 50%))	
not permitted	not permitted
overall principle: one share = one vote but majority requirements at general meetings are based on the proportion held by a shareholder in the share capital	overall principle: voting rights proportionate to the nominal value of the shares (i.e. shares with nominal value of EUR 1 = one vote, shares with nominal value of EUR 2 = two votes)
management can suspend voting rights in case of defaulting shareholders	management can suspend voting rights in case of defaulting shareholders
waiver to exercise voting rights (in full or in part) possible on a permanent or temporary basis	waiver to exercise voting rights (in full or in part) possible on a permanent or temporary basis
valid to the extent: (i) concluded in the corporate interest of the company (ii) do not jeopardise the principle of independent vote (iii) are limited in time	valid to the extent: (i) concluded in the corporate interest of the company (ii) do not jeopardise the principle of independent vote (iii) are limited in time
no specific rights	minority action may be launched by shareholders representing at least 10% of the voting share capital
no specific rights	no specific rights
share capital or holding 10% of the voting rights can address questions to the management. In the absence of response by the management within	shareholder(s) representing 10% of the share capital or holding 10% of the voting rights can address questions to the management. In the absence of response by the management within one month, an independent expert can be appointed by a Luxembourg court to establish a report on the operations of the company that ' the subject of the written questions.

	can be passed by circular resolution if
can be passed by circular resolution,	provided for in the articles of
unless a notarial deed is required	association, unless a notarial deed is
·	required
not necessary to convene annual	not necessary to convene annual
general meeting to approve annual	general meeting to approve annual
accounts if not more than 60	accounts except if provided for in the
shareholders. If no annual general	articles of association. If no annual
meeting is held, the resolution	general meeting is held, the resolution
	approving the annual accounts must
approving the annual accounts must	
be passed by circular resolution	be passed by circular resolution.
- approval of the annual accounts and	
allocation of results	
- appointment and removal of	
managers and their remuneration	
- appointment and removal of auditors	
and their remuneration (if applicable)	
- discharge of liability of managers and	
statutory auditors (if applicable)	
- acquisition of the company's own	
shares, without cancelation of the	
acquired shares	shareholders have to be consulted on
- liability action against the managers	certain decisions only:
and auditors	- increase or reduction in the share
- amendments to the articles of	capital
association (including inter alia the	- merger or de merger
following: change of corporate	- dissolution
purpose, change in the legal form of	- transformation into another legal
the company, increase and reduction	form
of the share capital and capital	- appointment of the auditors
reduction by way of the acquisition of	- approval of the annual accounts
the company's own shares, with their	other decisions can be taken by the
subsequent cancelation)	chairman if decided in the articles of
- the commencement of voluntary	association
liquidation and related matters	
- a merger, de-merger or similar re-	
organisation	
- prior approval for transfer of shares	
to non-shareholders	
- changing the nationality of the	
company	

- increasing the shareholders'	
commitments	
- ordinary resolutions: no quorum and	
simple majority of votes	
- extraordinary resolutions	
(modifications of articles of	
,	the articles of association determine
association): majority of 75% of the	the modalities of the consultation, the
share capital	quorum and the conditions of majority.
- modification of rights attached to	A simple, relative, absolute or qualified
different classes of shares require	majority can be stipulated
approval by each class	
- approval of a new shareholder:	
majority of 75% of the share capital	
(can be reduced to 50 %)	
subject to the following conditions:	subject to the following conditions:
- interim accounts shall be drawn-up	- interim accounts shall be drawn-up
showing sufficient funds available for	showing sufficient funds available for
distribution are sufficient	distribution are sufficient
,	- the amount to be distributed may not
•	exceed total profits made since the end
of the last financial year for which the	of the last financial year for which the
annual accounts have been approved,	annual accounts have been approved,
plus any profits carried forward and	plus any profits carried forward and
sums drawn from reserves available for	sums drawn from reserves available for
this purposes, less losses carried	this purposes, less losses carried
forward and any sums to be placed to	forward and any sums to be placed to
reserves pursuant to the requirements	reserves pursuant to the requirements
of the law and of the articles of	of the law and of the articles of
association	association
- the decision of the board to distribute	- the decision of the board to distribute
an interim dividend may not be taken	an interim dividend may not be taken
more than two months after the date	more than two months after the date
at which the interim accounts referred	at which the interim accounts referred
to under the first item above have been	to under the first item above have been
made up	made up
- the internal or the external auditor (if	- the internal or the external auditor (if
any) shall verify whether the above	any) shall verify whether the above
conditions have been satisfied	conditions have been satisfied
	- the sole legal requirement is to
	provide for a chairman who is the only
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	person entitled to represent the SAS
	vis-à-vis third parties
- one or more managers	- the articles of association set the
- if several managers, they form a	rules on internal organisation (e.g.
board of managers only if specifically	management structure, collective
provided for in the articles of	decisions and information to the
incorporation	members)
	- therefore, the articles of association
	can entrust the management of the
	company to a sole chairman, or to a
	board of directors
daily management can be delegated	delegation to directors possible
- as determined in the articles of	- chairman represents the company
association	- The articles of association may also
- unless otherwise provided for in the	provide for the appointment of
articles of association, each manager	managing directors (<i>directeurs</i>
can represent the company vis-à-vis	généraux) who also have the power to
third parties	represent the company
	the articles of association can organise
	the conditions of dismissal of the
	chairman or the circumstances when
only for cause unless provided for by	he/she can lose his/her mandate (e.g.
the articles of association	modification of the control of the
	company, decrease of his stake, loss of
	his quality of shareholder, etc.)
- must prepare annual accounts and	- must prepare annual accounts and
annual accounts must be published	annual accounts must be published
- annual accounts to be approved	- annual accounts to be approved
within six months following the end of	within six months following the end of
the financial year	the financial year
- statutory auditor only if more than 60	,
shareholders	, , , , , , , , , , , , , , , , , , , ,
	mandatory
*	- external auditor must be appointed if certain thresholds are met
thresholds are met	
	- if the value of the net assets of the
	company falls below 50% of the share
	capital, management will be required
	to issue a special explanatory reports
	(which can be waived) that includes
	proposals regarding whether or not to

continue the company's activities
- management must convene an
extraordinary general meeting of
shareholders so that it is held within a
period not exceeding two months from
the time at which such losses were or
should have been ascertained by them
and such meeting must decide on
whether the company is to be dissolved
or not

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